



## ENTRUST

Financial Statements  
With Independent Auditor's Report

September 30, 2025

# ENTRUST

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## INDEPENDENT AUDITOR'S REPORT

Board of Directors  
Entrust  
Colorado Springs, Colorado

### ***Opinion***

We have audited the accompanying financial statements of Entrust, which comprise the statement of financial position as of September 30, 2025, and the related statements of activities, functional expenses, and cash flows for the nine-month period then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Entrust as of September 30, 2025, and the changes in its net assets and cash flows for the nine-month period then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Emphasis of Matter***

As discussed in Note 3 to the financial statements, Entrust signed an agreement with O.C. International on March 21, 2025 whereby the two organizations will combine into a single organization effective October 1, 2025. Our opinion is not modified with respect to this matter.

### ***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of Entrust and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Entrust's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Board of Directors  
Entrust  
Colorado Springs, Colorado

***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Entrust's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Entrust's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

*Capin Crouse LLC*

Colorado Springs, Colorado  
January 22, 2026

# ENTRUST

## Statement of Financial Position

September 30, 2025

### ASSETS:

Cash and cash equivalents	\$ 1,283,311
Investments	275,617
Prepaid expenses and other assets	6,500
Fixed assets—net	<u>47,799</u>

Total Assets	<u><u>\$ 1,613,227</u></u>
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### LIABILITIES:

Accounts payable	\$ 84,903
Ministry combination liability	<u>1,528,324</u>

Total Liabilities	<u><u>\$ 1,613,227</u></u>
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See notes to financial statements

# ENTRUST

## Statement of Activities

Nine-Month Period Ended September 30, 2025

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
<b>SUPPORT AND REVENUE:</b>			
Contributions	\$ 17,047	\$ 2,060,713	\$ 2,077,760
Employee retention credit	67,775	-	67,775
Contributed services	52,546	-	52,546
Seminar and material fees	49,853	-	49,853
Interest and other income	43,059	-	43,059
Total Support and Revenue	<u>230,280</u>	<u>2,060,713</u>	<u>2,290,993</u>
<b>NET ASSETS RELEASED:</b>			
Purpose restrictions	3,138,503	(3,138,503)	-
Administrative assessments	232,963	(232,963)	-
Total Net Assets Released	<u>3,371,466</u>	<u>(3,371,466)</u>	<u>-</u>
<b>EXPENSES:</b>			
Program services	<u>4,209,009</u>	<u>-</u>	<u>4,209,009</u>
Supporting activities:			
General and administrative	434,134	-	434,134
Fundraising	212,709	-	212,709
	<u>646,843</u>	<u>-</u>	<u>646,843</u>
Total Expenses	<u>4,855,852</u>	<u>-</u>	<u>4,855,852</u>
Change in Net Assets	(1,254,106)	(1,310,753)	(2,564,859)
Net Assets, Beginning of Period	<u>1,254,106</u>	<u>1,310,753</u>	<u>2,564,859</u>
Net Assets, End of Period	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

See notes to financial statements

# ENTRUST

## Statement of Functional Expenses

Nine-Month Period Ended September 30, 2025

	Program Services	Supporting Activities		Total
		General and Administrative	Fundraising	
Salaries and benefits	\$ 1,471,925	\$ 227,421	\$ 172,840	\$ 1,872,186
Ministry combination expense	1,528,324	-	-	1,528,324
Grants	480,939	-	-	480,939
Professional and other service fees	185,049	196,420	1,518	382,987
Meetings and travel	241,457	2,207	32,207	275,871
Course production and training	162,032	1,204	915	164,151
Office, technology, and other	100,336	5,255	3,993	109,584
Language school and professional development	19,125	281	213	19,619
Occupancy	11,740	1,061	808	13,609
Depreciation	8,082	285	215	8,582
Total Expenses	<u>\$ 4,209,009</u>	<u>\$ 434,134</u>	<u>\$ 212,709</u>	<u>\$ 4,855,852</u>
Percentage of Total Expenses	<u>86%</u>	<u>10%</u>	<u>4%</u>	<u>100%</u>

See notes to financial statements

# ENTRUST

## Statement of Cash Flows

Nine-Month Period Ended September 30, 2025

### CASH FLOWS FROM OPERATING ACTIVITIES:

Change in net assets	\$ (2,564,859)
Adjustments to reconcile change in net assets to net cash provided (used) by operating activities:	
Reinvested dividends	214,064
Depreciation	8,582
Change in operating assets and liabilities:	
Prepaid expenses and other assets	95,852
Accounts payable and other liabilities	(121,611)
Ministry combination liability	1,528,324
Net Cash Used by Operating Activities	<u>(839,648)</u>
 Net Change in Cash and Cash Equivalents	 (839,648)
 Cash and Cash Equivalents, Beginning of Period	 <u>2,122,959</u>
 Cash and Cash Equivalents, End of Period	 <u><u>\$ 1,283,311</u></u>

See notes to financial statements

# ENTRUST

## Notes to Financial Statements

September 30, 2025

### 1. NATURE OF ORGANIZATION:

Entrust is a nonprofit organization that is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC) and comparable state laws. However, Entrust is subject to federal income tax on any unrelated business taxable income. In addition, Entrust is not classified as a private foundation within the meaning of Section 509(a) of the IRC. Entrust was originally incorporated in the state of Texas. In 2008, Entrust legally changed its state of incorporation to Colorado. Entrust also does business under the names Biblical Education by Extension International and BEE International.

The mission of Entrust is to multiply church leaders through accessible, locally owned, reproducible training systems. Jesus taught that the key to fulfilling His Great Commission was to train leaders who would disciple other leaders. In like manner, Entrust partners with ministries around the world to establish ongoing church-based training of servant leaders for generations to come. Entrust wants to see well-trained servant leaders in every local church in the world equipped through biblical leadership training that is indigenous and accessible financially, geographically, culturally, and educationally.

Entrust's mission is accomplished primarily through direct public support of their programs by individuals, businesses, churches and other nonprofit organizations located throughout the United States.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

Entrust maintains its accounts and prepares its financial statements on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of any contingent assets and liabilities at the date of the financial statements, and the reported revenues and expenses during the reporting period. Actual results could vary from the estimates that were assumed in preparing the financial statements. Significant estimates include functional allocation of expenses and depreciation of property and equipment. The significant accounting policies followed are described below to enhance the usefulness of the financial statements to the reader.

#### CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of cash held in checking and interest-bearing money market accounts. As of September 30, 2025, Entrust has cash and cash equivalents on deposit with financial institutions that exceed the federally insured balance by approximately \$138,000.

#### INVESTMENTS

Investments consist of certificates of deposit with original maturities of greater than 90 days. They are reported at cost plus accrued interest, which approximates fair value. Interest revenue is recorded when incurred and is included as interest and other income on the statement of activities.

# ENTRUST

## Notes to Financial Statements

September 30, 2025

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued:

#### PREPAID EXPENSES AND OTHER ASSETS

Prepaid expenses and other assets consist of monthly or quarterly advances to missionaries to cover future expenditures, prepayments for insurance, and deposits for leases and venues for future events.

#### FIXED ASSETS

Fixed assets are stated at cost, or if donated, at the estimated fair market value at the date of donation. Items donated with restrictions regarding their use and contributions of cash to acquire fixed assets are reported as restricted support. Absent any donor stipulations, these restrictions expire when the asset is acquired or placed in service, and a reclassification is made from net assets with donor restrictions to net assets without donor restrictions at that time. Depreciation is recorded using the straight-line method over estimated useful lives of three to ten years. Fixed assets purchased or donated exceeding \$5,000 are capitalized. Repairs and maintenance is expensed as incurred. The estimated useful lives of fixed assets are:

Building	10 years
Equipment	3-5 years

#### ACCOUNTS PAYABLE

Accounts payable consist of expenses incurred prior to period-end and paid after period-end.

#### NET ASSETS

The net assets of Entrust are reported in the category of *net assets without donor restrictions*, which consist of resources that are available for current operations. As of September 30, 2025, there were no net assets.

#### SUPPORT AND REVENUE AND EXPENSES

Contributions are recorded when made, which may be when cash and other assets are received or unconditionally promised, or when ownership of donated assets is transferred to Entrust. Contributions restricted by the donor for specific purposes are recorded as support in net assets with donor restrictions until a stipulated time restriction ends or the purpose restrictions are met by Entrust. Upon satisfaction of the restriction, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from purpose restrictions. Donations that are restricted for missionaries and projects, and seminar and material revenues, are assessed administrative charges of 11%.

# ENTRUST

## Notes to Financial Statements

September 30, 2025

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued:

#### SUPPORT AND REVENUE AND EXPENSES, continued

During the nine-month period ended September 30, 2025, Entrust received an Employee Retention Credit (ERC) of \$67,775, based on qualified wages. However, laws and regulations concerning government programs, including the ERC, established by the Coronavirus Aid, Relief, and Economic Security (CARES) Act are complex and subject to varying interpretation. Claims made under the CARES Act may also be subject to retroactive audit and review. There can be no assurance that regulatory authorities will not challenge Entrust's claim to the ERC, and it is not possible to determine the impact (if any) this would have upon Entrust.

The Not-for-Profit Topic of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) requires recording the value of contributed services that create or enhance the nonfinancial assets or require specialized skills. Entrust recorded seconded missionary staff services from unrelated nonprofit organizations that meet these requirements. Contributed services are reflected in the statement of activities at their estimated fair market value on the date the services are provided.

Seminar and material fees are collected from participants and recognized as revenue when the performance obligation is satisfied; that is, when the event occurs. Other income is recognized when earned. There were no material accounts receivable or contract performance obligations as of September 30, 2025 or December 31, 2024.

Expenses are reported when costs are incurred in accordance with the accrual basis of accounting.

#### FUNCTIONAL ALLOCATION OF EXPENSES

The financial statements report certain categories of expenses that are attributable to one or more program or supporting functions of Entrust. These expenses include salaries and benefits, professional and other service fees, meetings and travel, occupancy, conference and meetings, office, technology, and other expenses, depreciation, and language school and professional development. Depreciation is allocated based on square footage, and costs of other categories were allocated on estimates of time and effort.

### 3. MINISTRY COMBINATION:

On March 21, 2025, Entrust signed an agreement to combine with O.C. International (OC), a District of Columbia nonprofit corporation, effective October 1, 2025. As of October 1, 2025, all assets, liabilities, and net assets of Entrust will become those of OC. A ministry combination liability of \$1,528,324 as of September 30, 2025 is included on the statement of financial position reflecting the transfer of Entrust's net assets, as the expense is probable and estimable.

# ENTRUST

## Notes to Financial Statements

September 30, 2025

#### 4. LIQUIDITY AND FUNDS AVAILABLE:

The following table reflects Entrust's financial assets reduced by amounts not available for general use within one year as of September 30, 2025. Financial assets are considered unavailable when illiquid or not convertible to cash within one year.

Financial assets:

Cash and cash equivalents	\$ 1,283,311
Investments	<u>275,617</u>

Financial assets available within one year to meet cash needs for general expenditures	<u>\$ 1,558,928</u>
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Entrust manages its liquidity and reserves following three guiding principles: Operating within a prudent range of financial soundness and stability, maintaining adequate liquid assets to fund near-term operating needs, and maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. Entrust has a liquidity policy to maintain current financial assets less current liabilities at a minimum of 30 days operating expenses. To achieve these targets, Entrust monitors its liquidity and cash reserves monthly.

#### 5. FIXED ASSETS—NET:

Fixed assets—net consist of:

	September 30, 2025		
	United States	Foreign Countries	Total
Building	\$ -	\$ 84,079	\$ 84,079
Equipment	41,692	28,779	70,471
	<u>41,692</u>	<u>112,858</u>	<u>154,550</u>
Accumulated depreciation	(38,618)	(68,133)	(106,751)
Fixed assets—net	<u>\$ 3,074</u>	<u>\$ 44,725</u>	<u>\$ 47,799</u>

Management has reviewed the assets in other countries and, in its opinion, determined they are under the control and ownership of Entrust. While such items are recognized as assets of Entrust, it should be noted that the political situation in many other countries is subject to rapid change. Therefore, the reader should be aware that while Entrust believes the assets are properly stated at the date of this report, subsequent changes could occur that would adversely affect the realizable value of the assets in other countries. In addition, it should be understood the carrying value of the assets in other countries may not be representative of the amount that could be realized should the assets be sold.

# ENTRUST

## Notes to Financial Statements

September 30, 2025

6. RETIREMENT PLAN:

Entrust has a 403(b) retirement plan that is available to all employees. During the nine-month period ended September 30, 2025, there were no employer contributions.

7. SUBSEQUENT EVENTS:

Management has evaluated subsequent events through the date that the financial statements were available to be issued, January 22, 2026, and determined there were no events that occurred that required disclosure other than the item described below. Subsequent events after that date have not been evaluated.

As described in Note 3, effective October 1, 2025, Entrust's net assets will transfer to OC.